Update on 2018 CRC Recommendations

- 1. The college should fully fund faculty promotions and should continue its past practice of using institutional resources to cover the cost of those promotions. This practice is ongoing and has been implemented for FY2019.
- 2. Questionnaire responses indicated that a remedy for "compression" is the highest priority. Suggestions include
- a. Re-evaluate job descriptions to ensure they reflect the work that is actually expected of the employee. Currently in progress as supervisors complete performance evaluations. A handful of positions were reclassified last year due to changes in job duties, and many of these included pay increases. Re-evaluation will be ongoing as HR continues to have discussions about a market-based pay structure.
- b. Implement a market-based compensation plan that, by its nature, provides a remedy for employees with compressed wages. A working group has been formed to explore a market-based compensation plan similar to U of I. This group continues to meet regularly.
- c. Address issues of fairness in determining who receives raises. Language and use of rankings has been clarified.
- 3. A majority of all employees have a negative perception of compensation, with the faculty expressing the greatest dissatisfaction (Appendix D). . . . The 2018 CRC is not in a position to make policy or write strategy. However, the committee has provided evidence that employees are dissatisfied with current compensation, and urges the administration to include a structural remedy in its long-term planning. A working group has been formed to explore a market-based compensation plan similar to U of I and to explore the possibility of moving higher education out of the state classification system.
- 4. The CRC supports LCSC's efforts to create a college minimum wage, whether done as a principled action to provide a livable wage, or done to compete with employment opportunities in Clarkston. The administration should consider using a portion of the state's 2018 allocation to establish a baseline salary for college employment. See above.
- 5. Questionnaire results show that employees do not want non-compensation benefits to be a substitute for structural changes to compensation. With that said, a majority of employees appreciate and enjoy campus incentives (Appendix F).
- a. Allow two children to have the dependent benefit for LCSC tuition at the same time. Educational Privilege policy is being updated, but this particular issue has not been discussed.
- b. Allow a guest to use the gym if accompanied by a valid LCSC activity card holder. Under consideration
- c. For employees celebrating a 5, 10, 15, 20, or 25 year work anniversary, award a free parking pass for one year and/or some type of LCSC apparel. Under consideration.
 - d. Close campus during the July 4th holiday week. Not considered due to state policy.
 - e. Provide subsidized child care on campus. Not considered at this time.
- f. Work with the University of Idaho to allow distance learning for advanced degrees at discounted rates for employees and spouses. U of I is not interested in changing this policy at this time.

- g. Provide time off for volunteering for civic events other than the NAIA World Series and Art Under the Elms. Under consideration.
- h. As a wellness benefit, allow employees extra time for working out or attending wellness classes. This occurred during the summer months. LCSC's Health & Wellness Committee is drafting a memo to administration to make this a regular (year-long) benefit.
- i. Extend fitness center hours during breaks and summers. Need approval and buy-in from Athletic department, as they staff the fitness center.